# ABBEVILLE GENERAL HOSPITAL

#### **"PROVIDING ACCESS TO QUALITY CARE CLOSE TO HOME"**



# Performance Overview 2015 - 2016



### **Board of Commissioners**



Robert LeBlanc John Boudreaux, Corbett LeBouef, MD Anita Levy

Daleon Primeaux Oswald Broussard Jody Landry

#### Abbeville General Announces Restructuring of Management

**Ray Landry, MS, FACHE**, Fellow of the American College of Healthcare Executives, and **Chief Executive Officer** of Hospital Service District #2, Parish of Vermilion, Abbeville General Hospital, recently announced a management level restructuring to better position the hospital service district in a new health care delivery system model. Landry, a native of Abbeville, has 38 years of hospital administration experience, 23 of which are at Abbeville General. Landry is a 1974 graduate of Abbeville High School, 1978 graduate of USL, and in 1992 received a Master of Science in Healthcare Science Administration from College of St Francis, Joliet, Illinois. He is a graduate of Leadership Vermilion Class 1.

Landry announced the following appointments as a result of the restructure:

**Troy Hair, BS, Chief Financial Officer**, native of Gueydan, has 21 years of hospital and nursing home financial management experience, 18 of which are at Abbeville General. Hair is a 1988 graduate of Gueydan High School, and a 1994 graduate of Louisiana Tech University.

**Chuck Guidry, RN, BSN, Chief Operating Officer**, native of Kaplan, has 18 years of nursing and hospital management experience in the emergency room setting. Guidry is a 1991 graduate of Kaplan High School and 1997 graduate of USL. He is a graduate of Leadership Vermilion Class 2. Chuck is currently enrolled in the LSU MBA program with completion in the fall of 2016.

**Heidi Broussard, RN, BSN, CIC, Infection Control Practitioner, Chief Nursing Officer**, a native of Maurice, has 21 years of nursing and management experience. Heidi was recently certified in the area of Infection Control by the Association of Practitioners in Infection Control. Broussard is a 1990 graduate of North Vermilion High School and 1995 of USL. Currently, she is a member of Leadership Vermilion Class 3. Effective March 28, 2016, Broussard was promoted to the position of Chief Nursing Officer.

**Brittany Thibodeaux, RN, BSN, Chief Quality and Patient Safety Officer**, native of Erath, has 8 years of clinical nursing experience in the surgical area. Thibodeaux is currently studying to become a green belt in Lean Six Sigma performance management theory. Thibodeaux is a 2002 graduate of Erath High School and 2007 McNeese State University College. She is a graduate of Leadership Vermilion Class 2. Effective April 4, 2016, Thibodeaux was promoted to Chief Quality and Patient Safety Officer.

Weston Miller, M.D., Chief Medical Officer, practices as a general surgeon in the community and as Chief Medical Advisor to the hospital. Miller served as Chief of Staff in 1983 and has been on Medical Staff of Abbeville General since 1978.

#### Heidi Broussard, RN,BSN, CIC Chief Nursing Officer



#### Troy Hair, BS Chief Financial Officer





Ray Landry, MS, FACHE Chief Executive Officer

C-Suite



Weston Miller, M.D. Chief Medical Officer

Brittany Thibodeaux, RN, BSN Chief Quality and Patient Safety Officer



Chuck Guidry, RN,BSN Chief Operating Officer



#### ABBEVILLE GENERAL HOSPITAL STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION YEARS ENDED DECEMBER 31,

	2015	2014	2013
Revenues			
Net patient service revenues (Note 9)	\$ 33,367,903	\$ 31,402,133	\$ 26,816,521
Sales taxes	2,903,237	2,981,333	3,089,222
Grants	7,192,376	2,789,534	6,519,111
Other operating revenues	425,792	385,664	424,672
Total Revenues	43,889,308	37,558,664	36,849,526
Expenses			
Salaries	19,489,170	19,463,743	18,077,538
Benefits and payroll taxes	3,871,227	3,521,910	3,172,815
Supplies and drugs	4,199,506	3,926,106	3,525,764
Professional fees	3,102,635	2,673,861	2,633,461
Other expenses	6,198,823	6,593,285	6,290,044
Insurance	1,050,108	1,097,277	938,736
Depreciation and amortization	1,907,073	1,958,313	1,760,567
Total Expenses	39,818,542	39,234,495	36,398,925
Operating Income (Loss)	4,070,766	(1,675,831)	450,601
Nonoperating Revenues (Expenses)			
Interest income	9,300	6,484	7,425
Interest income from limited use assets	6,601	7,814	10,191
Interest expense	(130,572)	(107,785)	(100,892)
Gain (loss) on sale of capital asset	-0-	(34,290)	-0-
Capital grants	195,080	39,860	443,686
Changes in Net Position	4,151,175	(1,763,748)	811,011
Beginning Net Position	22,611,981	24,375,729	23,564,718
Ending Net Position	\$ 26,763,156	\$ 22,611,981	\$ 24,375,729

**Audited Statement** of **Revenues** and **Expenses FY 2015** 

#### STRATEGIC MAP FOR STRATEGIC EFFECTIVENESS

Central Challenge Remain Relevant and Competitive in a Changing Healthcare Delivery System

#### Strategic Priority #2

Promote a Culture of Continuous Improvement

TACTICS

#### Value Based Total Performance Scores Above State/National/Benchmarks

#### JC/DHH/CMS/Leapfrog Standards Compliance

Continuous Readiness

Standards of Behavior – Full Implementation of ACCEPT

Evidence Based Best Practices Supported by Information Systems & Technology hospital-wide

#### Strategic Priority # 3

Maintain and Grow a Viable Patient Population Base with Adequate Reimbursement Systems

TACTICS

Sales Tax Planning for Improvement (PFI)

Inpatient Unit Renovation
Ambulatory Surgery Center
Medical Office Building

→ Outpatient Diagnostic

Marketing Plan - Perception

**Revenue Enhancement** 



Strategic Priority #1

Community Health Needs Assessment

to address Population Health in a

Clinically Integrated Network Model

TACTICS

Medical Staff Development Plan

Plan and Design New Services or Enhanced

ICU Intensivist via Telemed Link

Cross-Continuum Partnerships
 Employee Health Insurance Plan

General Surgeon

Psychiatrist

Services

Wound Care

Urgent Care

Clinically Integrated Network

Physician Alignment

"Access to Quality Care Close to Home " Updated: 06/29/16



### First Whooping Crane Born in LA since 1939



Abbeville General is much like the whooping crane by offering *Access to Quality Care Close to Home* to the residents in Vermilion Parish. The dedication and commitment of Abbeville General's staff for their patients and that of the caretakers of the rare whooping crane will ensure that quality care is taken to keep both Patients and *Whooping Cranes Close to Home!* 

# **Hospital Report Card**

Report Run Date: 03/11/2016

Page 1 of 5

#### Hospital Value-Based Purchasing – Value-Based Percentage Payment Summary Report Percentage Summary Report Provider: 190034 Reporting Period: Fiscal Year 2016

Data As Of: 02/05/2016

Total Performance Score

Clinical Process of Care Domain
Patient Experience of Care Domain
Outcome Domain
Efficiency Domain

e 🗖	Facility	State	National
e	44.58333333333	41.479354772212	40.479955798765
	Unweighted Domain Score	Weighting	Weighted Domain Score
Domain	63.33333333333	10%	6.33333333333
are Domain	81.00000000000	25%	20.25000000000
	45.00000000000	40%	18.0000000000
	0.0000000000	25%	0.0000000000

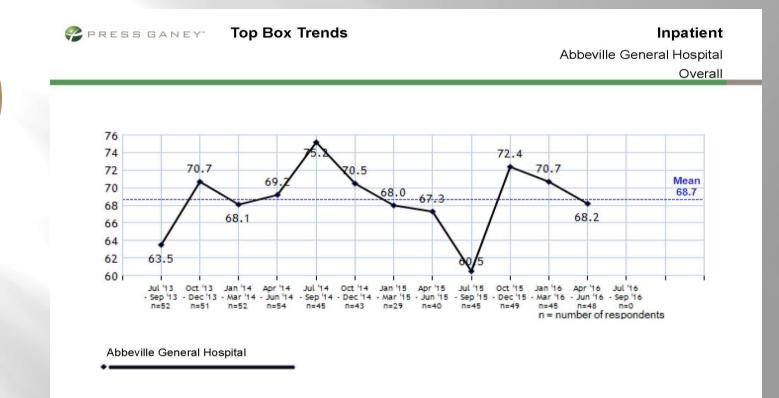
Value-Based Percentage Payment	
Summary - Fiscal Year 2016	

Base Operating DRG Payment	Value-Based Incentive	Net Change in Base Operating	Value-Based Incentive	Exchange Function Slope
Amount Reduction	Payment Percentages	DRG Payment Amount	Payment Adjustment Factor	
1.750000000%	2.1636169115%	+0.4136169115%	1.0041361691	2.7731271496

Calculated values were subject to rounding.

Reference the Hospital Value-Based Purchasing page on QualityNet for report information, calculations, and Hospital VBP resources.

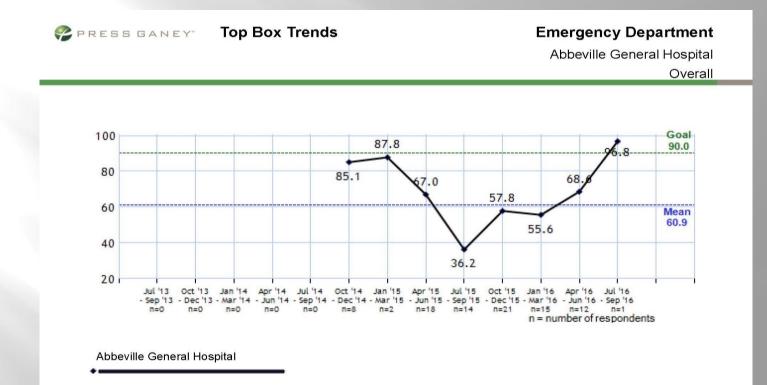
### Patient Satisfaction Overall Score Inpatient Services



Displayed by Discharge Date

© 2010 Press Ganey Associates, Inc.

### Patient Satisfaction Score Emergency Services



© 2010 Press Ganey Associates, Inc.

Displayed by Visit Date

# Leapfrog Grade

#### **Abbeville General Hospital**

#### 118 North Hospital Drive Abbeville, LA 70510-4077





#### **Hospital Accreditation Award Letter**



January 28, 2016

Ray Landry, FACHE Chief Executive Officer Abbeville General Hospital Service District #2 118 North Hospital Drive Abbeville, LA 70510 Joint Commission ID #: 8690 Program: Hospital Accreditation Accreditation Activity: 60-day Evidence of Standards Compliance Accreditation Activity Completed: 01/27/2016

#### Dear Mr. Landry:

The Joint Commission would like to thank your organization for participating in the accreditation process. This process is designed to help your organization continuously provide safe, high-quality care, treatment, and services by identifying opportunities for improvement in your processes and helping you follow through on and implement these improvements. We encourage you to use the accreditation process as a continuous standards compliance and operational improvement tool.

The Joint Commission is granting your organization an accreditation decision of Accredited for all services surveyed under the applicable manual(s) noted below:

#### Comprehensive Accreditation Manual for Hospitals

This accreditation cycle is effective beginning November 14, 2015. The Joint Commission reserves the right to shorten or lengthen the duration of the cycle; however, the certificate and cycle are customarily valid for up to 36 months.

Please visit <u>Quality Check</u> on The Joint Commission web site for updated information related to your accreditation decision.

We encourage you to share this accreditation decision with your organization's appropriate staff, leadership, and governing body. You may also want to inform the Centers for Medicare and Medicaid Services (CMS), state or regional regulatory services, and the public you serve of your organization's accreditation decision.

Please be assured that The Joint Commission will keep the report confidential, except as required by law. To ensure that The Joint Commission's information about your organization is always accurate and current, our policy requires that you inform us of any changes in the name or ownership of your organization or the health care services you provide.

Sincerely,

Mark Pelletin

Mark G.Pelletier, RN, MS Chief Operating Officer Division of Accreditation and Certification Operations

#### Primary Care Medical Home (PCMH) Accreditation Award Letter



November 14, 2015

Ray Landry, FACHE Chief Executive Officer Abbeville General Hospital Service District #2 118 North Hospital Drive Abbeville, LA 70510 Joint Commission ID #: 8690 Primary Care Medical Home Accreditation Activity: Unannounced Full Event Certification Expiration Date: 11/14/2018

Dear Mr. Landry:

The Joint Commission would like to thank your organization for participating in the accreditation process. This process is designed to help your organization continuously provide safe, high-quality care, treatment, and services by identifying opportunities for improvement in your processes and helping you follow through on and implement these improvements. We encourage you to use the accreditation process as a continuous standards compliance and operational improvement tool.

With that goal in mind, your organization received Requirement(s) for Improvement during its recent survey. These requirements have been summarized in the Accreditation Report provided by the survey team that visited your organization.

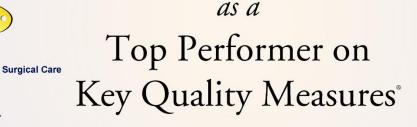
Please be assured that The Joint Commission will keep the report confidential, except as required by law. To ensure that The Joint Commission's information about your organization is always accurate and current, our policy requires that you inform us of any changes in the name or ownership of your organization or the health care services you provide.

Please visit <u>Quality Check</u> on The Joint Commission web site for updated information related to your accreditation decision.

Sincerely,

Mark G.Pelletier, RN, MS Chief Operating Officer Division of Accreditation and Certification Operations THE JOINT COMMISSION Recognizes

Abbeville General Hospital Service District #2 Abbeville, LA



2014

Mark R. Chassin, MD, MPP, MPH President and Chief Executive Officer

HCO#8690

David W. Baker, MD, MPH, FACP Executive Vice President Healthcare Quality Evaluation

CONFIDENTIAL: EMBARGOED UNTIL TUESDAY, NOV. 17, 2015 Do not publicize or promote before this date



October 30, 2015

Abbeville General Hospital Service District #2 Abbeville, LA HCO ID# 8690

Dear Mr. Ray Landry:

Congratulations! Your hospital is being recognized by The Joint Commission as a Top Performer on Key Quality Measures<sup>®</sup> for 2015 (using 2014 data). The Top Performer hospitals will be formally announced on Tuesday, Nov. 17. We ask that you keep this information confidential until that date.

This achievement demonstrates your hospital's commitment to assuring that evidence-based interventions are delivered in the right way and at the right time – because it's the right thing to do for your patients. Specifically, your hospital is being recognized for one or more performance measure set(s), which will be noted on your hospital's *Top Performer* certificate of recognition.

As a *Top Performer*, your hospital will be recognized in the *America's Hospitals: Improving Quality and Safety* annual report, on The Joint Commission website, and on The Joint Commission's Quality Check<sup>®</sup> website.

#### Download your hospital's Top Performer information

Information for promoting your achievement is available for easy download from your hospital's Joint Commission Connect extranet under the *Top Performer* section, including:

- Certificate of recognition
- Graphics files for the Gold Key icon
- Publicity kit with press release template
- Communication guidelines
- Brochure

Be sure to share this information with your communications or public relations staff.

Beginning Nov. 17, please share your hospital's achievement with your staff, community and local media. The Joint Commission will announce *Top Performer* hospitals to national, trade and consumer media (including regional outlets) on Nov. 17 during a telephone press conference. After that date, a replay of the press conference will be available at the <u>Top Performer Web page</u> on The Joint Commission website at <u>http://www.jointcommission.org/accreditation/top\_performers.aspx</u>.

If you have any questions about the *Top Performer* program, please send an email to topperformersprogram@jointcommission.org. Media questions can be sent to toppublicitykit@jointcommission.org.

Again, congratulations on being a Top Performer on Key Quality Measures® for 2015!

Sincerely,

Mark Chassiz

Mark R. Chassin, MD, FACP, MPP, MPH President and Chief Executive Officer The Joint Commission

Abbeville General Received The Joint Commission Top Performer Award For 2014

#### The Joint Commission's Top Performer on Key Quality Measures<sup>®</sup> for 2014

The checkmark ( $\checkmark$ ) indicates the measure set(s) for which the hospital or critical access hospital is being recognized. The list reflects *Top Performer* hospitals accredited by The Joint Commission as of Sept. 1, 2015.

Hospitals by State	City	Heart Attack	Heart Failure	Pneumonia	Surgical Care	Children's Asthma	VTE	Stroke	Hosp-Based Inpt Psych	Immunization	Perinatal Care	Tobacco Treatment	Substance Use
Louisiana													
Abbeville General Hospital Service District #2	Abbeville				~								
Compass Behavioral Center of Alexandria	Alexandria								~				
Oœans Behavioral Hospital of Alexandria	Alexandria								~				
Rapides Regional Medical Center	Alexandria	$\checkmark$	~	~	$\checkmark$					~	~		
Baton Rouge Behavioral Hospital	Baton Rouge								~				
Woman's Hospital	Baton Rouge				~						~		
Oceans Behavioral Hospital of Lafayette, LLC	Broussard								~				
Lakeview Regional Medical Center	Covington	1	~	~	~			~			1		
Oceans Behavioral Hospital of DeRidder, LLC	DeRidder							1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	~				
Our Lady of the Lake Ascension Community Hospital, Inc.	Gonzales		~	~	~		~						
Terrebonne General Medical Center	Houma	1	$\checkmark$	$\checkmark$	$\checkmark$		~				~		
Jennings American Legion Hospital	Jennings			~	~						1		
Oceans Behavioral Hospital of Greater New Orleans	Kenner								$\checkmark$				
Lafayette General Medical Center, Inc.	Lafayette	1	~	~	$\checkmark$			$\checkmark$	2 9		~		
The Regional Medical Center of Acadiana	Lafayette	1	~		~		$\checkmark$			8	~		
Women & Children's Hospital, LLC	Lake Charles				~					~	$\checkmark$		
Jefferson Parish Hospital Service District Number 1	Marrero	$\checkmark$	$\checkmark$	~	~		$\checkmark$				$\checkmark$		
East Jefferson General Hospital	Metairie	1	~	~	1			$\checkmark$			$\checkmark$		
Iberia General Hospital and Medical Center	New Iberia	1	-	~	$\checkmark$		$\checkmark$	~	-y				

August 2016



#### American College of Radiology

Magnetic Resonance Imaging Services of

Abbeville General Off-Site Imaging Center

2621 N Drive Suite D Abbeville, Louisiana 70510

were surveyed by the Committee on MRI Accreditation of the Commission on Quality and Safety

The following magnet was approved

General Electric LX SHORTBORE 2000

For

Head, Spine, Body, MSK, MRA

Accredited from:

June 08, 2016 through June 08, 2019

tuctory f. Sculer, m. K.

CHAIRMAN, COMMITTEE ON MRI ACCREDITATION

PRESIDENT, AMERICAN COLLEGE OF RADIOLOGY

MRAP# 05338-01

Abbeville General Off-site Imaging Center Received Three Year Accreditation For Magnetic Resonance Imaging (MRI) Services

### Abbeville General Earns Quality Respiratory Care Recognition



ABBEVILLE GENERAL RECEIVED THE LHA TRUST FUNDS SAFETY STAR

This award is for our patient safety initiative, "Improving Compliance with Stroke Measures." Our staff was commended for their leadership in developing a comprehensive plan that significantly reduced risk to our patients.

> Congratulations Abbeville General!





BOBBY JINDAL GOVERNOR State of Louisiana

KEVIN DAVIS

Governor's Office of Homeland Security and Emergency Preparedness

April 8, 2015



Mr. Ray Landry Chief Executive Officer Abbeville General Hospital 118 North Hospital Drive Abbeville, LA 70510

RE: Approval and Funding – Phase I Abbeville General Hospital Safe Room HMGP #1786-113-0006, FEMA-1786-DR-LA, Project #0160

Dear Mr. Landry:

On behalf of Governor Bobby Jindal, I am pleased to inform you that Phase I of your application for Federal assistance under the Hazard Mitigation Grant Program was approved by FEMA on April 3, 2015 (see enclosure) for the above referenced project.

Approved Phase I costs include:

- Design (basic A/E services)
- Appraisal
- Cost of Land
- Pre-Award Costs
- Grant Management

Please note the approved Phase I costs are for the specified activities listed only. No brick and mortar or ground disturbing work may commence before approval of Phase II funding. Once the data have been obtained from Phase I, FEMA will continue with your Phase II review. Abbeville General Received FEMA Grant Award to Construct a Safe Room / New 16 Bed Psychiatric Unit Mr. Ray Landry Page 2 April 8, 2015

The approved funding for eligible project activities is as follows:

Federal Share (75%)	\$372,330.00
Non- Federal Share (25%)	\$124,110.00
TOTAL PROJECT AWARD	\$496,440.00

A Sub-grantee Agreement briefing is required for this grant award. The following information will be explained to you and members of your staff:

- Project Performance Period of 12 months (Phase I)
- Reporting requirements
- Procurement process
- Process for requesting reimbursement of funds
- Sub-grantee Agreement review
- Phase I Deliverables

The Hazard Mitigation Grant Program requires a 25% non-federal cost share match. This non-federal cost share may include state or local funds, in-kind services, or a combination of all of these. The State will reimburse Abbeville General Hospital the approved Federal Share that is expended on eligible activities.

Harry St. Pierre, your State Applicant Liaison for this project, will be contacting you to schedule this briefing. If you have any questions, please contact him at 225-267-2819 or harry.st.pierre@la.gov.

Sincerely,

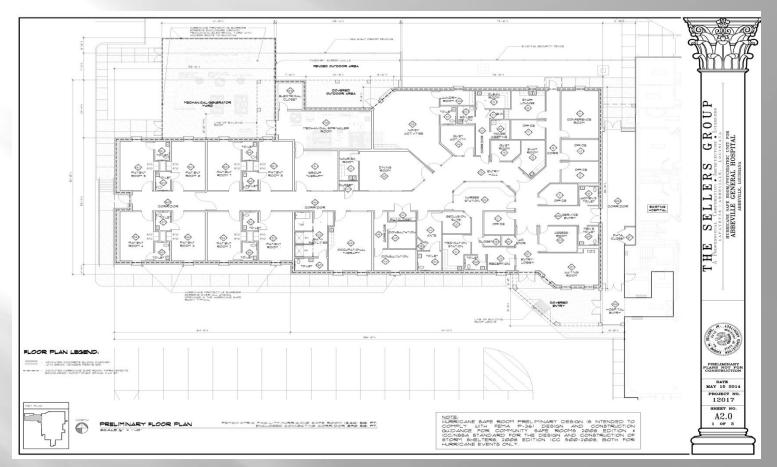
Casey Tingle

Assistant Deputy Director Hazard Mitigation

CT:hs

Enc. FEMA Approval Letter April 3, 2015 Sub-Grantee Agreement (2) Abbeville General Received FEMA Grant Award to Construct a Safe Room / New 16 Bed Psychiatric Unit

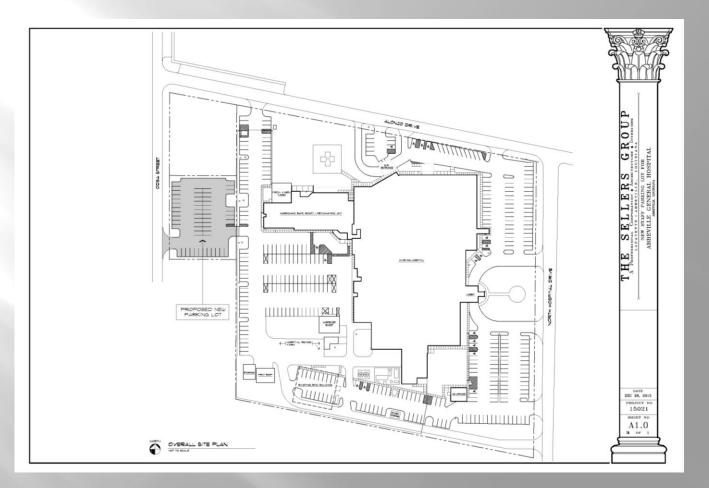
#### Floor Plan for Safe Room / New 16 Bed Psychiatric Unit Estimated Cost - \$6,591,440.00



#### Building Maintenance & Equipment Cooling Tower Replacement Project - \$ 445,076.00



#### Building Maintenance & Equipment New Employee Parking Lot - \$ 213,092.00

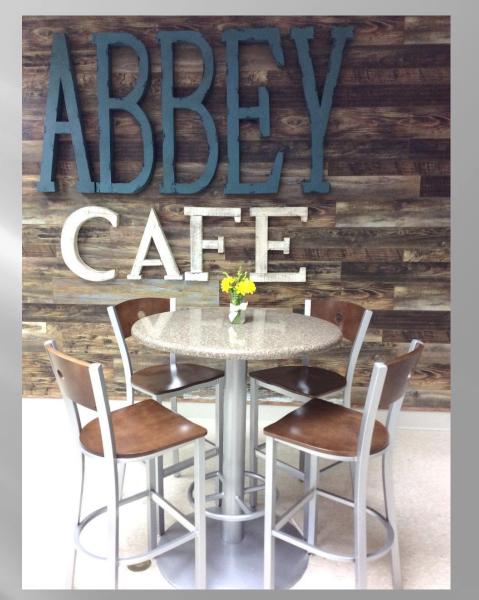


#### Cardiopulmonary Services Arterial Blood Gas Analyzer - \$ 29,598.00



### Food and Nutrition Services

#### Abbey Café Remodel Project \$ 71,855.00



### Cerner Partnership for New Health Information System



Top Row: Neal Hebert, IT Director; Chuck Guidry, COO; Nathan Ross, Cerner Sales Leader; Kelly T. Hair, IS Director; Brittany Thibodeaux, CQO. Bottom Row: Troy Hair, CFO; Ray Landry, CEO; Nevin Folino, Cerner Client Executive

New Health Information System Cerner Partnership - \$3,300,000.00

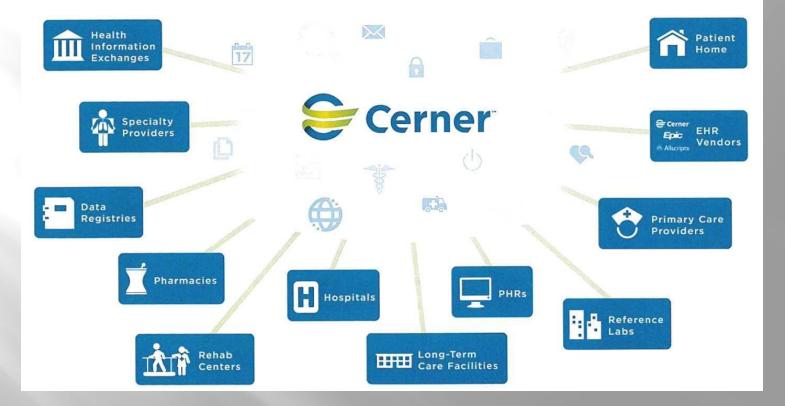






New Health Information System Cerner Partnership - \$3,300,000.00

#### Gain quick access to critical information.



#### Surgical Services High Definition Endoscopic Video Processor - \$ 114,398.00



#### Surgical Services Hydraulic Surgical Table - \$45,095.61



#### Surgical Services Orthopedic Drill System - \$ 55,876.81



### Capital Improvements July 2015 – June 2016

### Building Maintenance & Equipment \$865,707.00

- ✓ Cooling Tower Replacement Project------ \$334,800.00
- ✓ Cooling Tower Piping------ \$110,276.00
- ✓ Water Shut-off Valve Replacement Project----- \$ 37,500.00
- ✓ LED Logo Signage------\$ 30,958.00

Information Technology Hardware & Software Purchases

Diagnostic & Surgical Equipment Purchases \$ 213,059.00

\$ 143,849.00

#### Infusion Therapy Center (Cancer Center of Acadiana @ Abbeville General) Start-Up Cost \$97,854



## Sleep Center @ Abbeville General



### Dr. Shauna Bienvenu - Family Medicine Abbeville General Hospital Clinic



#### **Family Medicine Hospital Rounding**

#### Dr. Lan Minh Pham



Dr. Claude Meeks



Dr. Melisa Harrington Internal Medicine/Nephrology Maurice Community Care Clinic



### Obstetrics / Gynecology Women's Health of Vermilion

#### Dr. Gilbert Pellerin, Jr.



#### Dr. Mandy Boudreaux

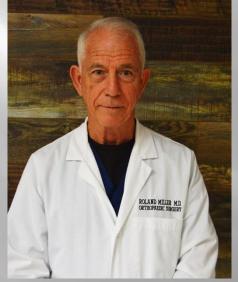


### Orthopedic Services 24 Hour Availability

#### Dr. Kyle Caswell



#### Dr. Roland Miller



#### Dr. Seth Rosenzweig



### AGH Rural Health Clinics Patient-Centered Medical Home



#### Abbeville General Hospital Clinic 2419 Alonzo St., Abbeville Building A – Family Practice

Building B – Women's Health of Vermilion Building C – Pediatric/Specialty

#### Maurice Community Care Clinic 207 Milton Rd., Maurice

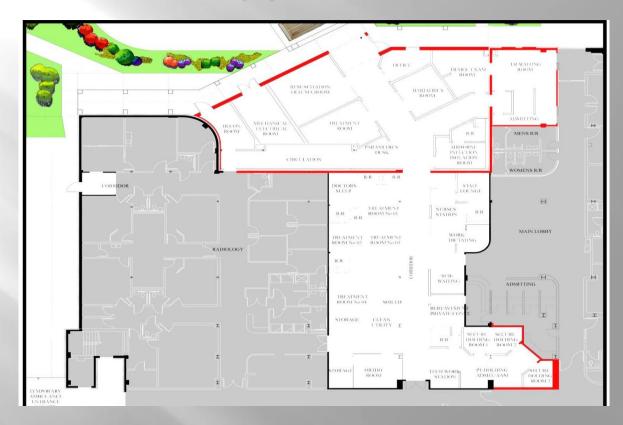


#### Future Erath-Delcambre Community Care Clinic Construction/Equipment Cost - \$1,501,428.00



220 North Rd., Erath Patient-Centered Medical Home

### Emergency Department Addition/Renovation Project Construction/Equipment Cost-\$3,416,745



# Emergency Department Ambulance Entrance

